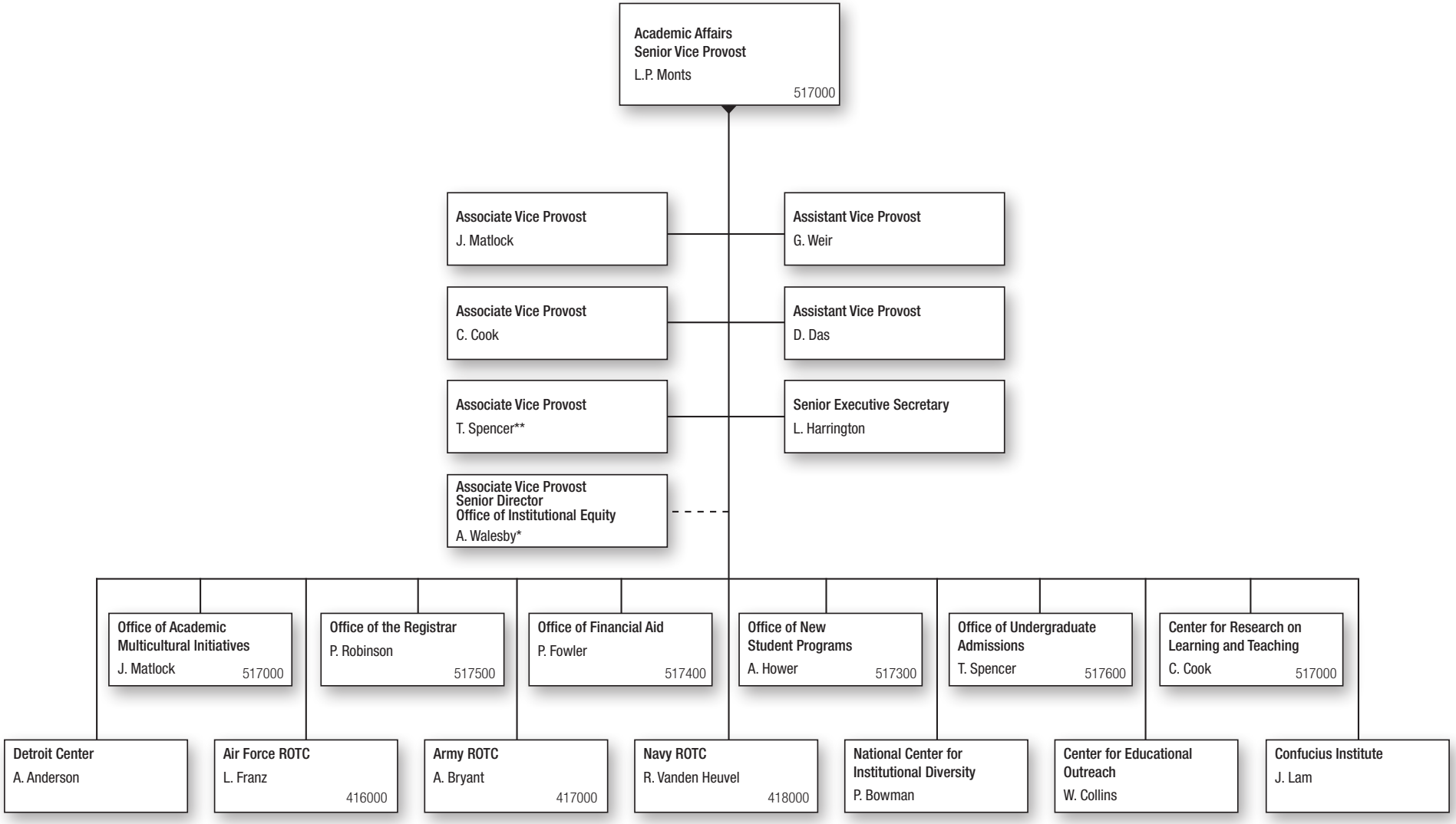
ACADEMIC AFFAIRS
SENIOR VICE PROVOST FOR ACADEMIC AFFAIRS

UNIVERSITY OF MICHIGAN



*Also reports to **Associate Vice President for Human Resources**

Also reports to the **Provost.

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OCTOBER 2011